

## **Safe and Strong Communities Select Committee**

Tuesday, 13 June 2017

**2.00 pm**

White Room, County Buildings, Martin Street, Stafford

John Tradewell  
Director of Strategy, Governance and Change  
5 June 2017

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### **A G E N D A**

1. **Apologies**
2. **Declarations of Interest**
3. **Minutes of the Safe & Strong Communities Select Committee held on 6 March 2017** (Pages 1 - 6)
4. **Introduction to the Safe and Strong Communities Select Committee**  
  
Presentation by the Deputy Chief Executive and Director of Families and Communities
5. **Developing the Work Programme** (Pages 7 - 20)  
  
Report of the Scrutiny & Support Manager
6. **Exclusion of the Public**  
  
The Chairman to move:-  
  
“That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Schedule 12A (as amended) of the Local Government Act 1972 indicated below”.

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#### **Part Two**

(All reports in this section are exempt)

nil

## **Committee Membership**

John Francis (Chairman)  
Syed Hussain  
Trevor Johnson  
Jason Jones  
Natasha Pullen

Kyle Robinson  
Paul Snape  
Conor Wileman (Vice-Chairman)  
Victoria Wilson  
Mike Worthington

### **Note for Members of the Press and Public**

#### **Filming of Meetings**

The Open (public) section of this meeting may be filmed for live or later broadcasting or other use, and, if you are at the meeting, you may be filmed, and are deemed to have agreed to being filmed and to the use of the recording for broadcast and/or other purposes.

#### **Recording by Press and Public**

Recording (including by the use of social media) by the Press and Public is permitted from the public seating area provided it does not, in the opinion of the chairman, disrupt the meeting.

**Scrutiny and Support Manager:** Tina Randall Tel: (01785) 276148

**Minutes of the Safe and Strong Communities Select Committee Meeting held on 6 March 2017**

Present: John Francis (Chairman)

**Attendance**

Maureen Compton	Robert Marshall
Mike Davies	Christine Mitchell
Terry Finn	Mark Olszewski
Bob Fraser	David Williams (Vice-Chairman)

**Also in attendance:** Mark Sutton and Alan White

**Apologies:** Sandra Hambleton

**PART ONE**

**41. Declarations of Interest**

There were none on this occasion.

**42. Minutes of the Safe and Strong Communities Select Committee held on 16 January 2017**

**RESOLVED** – That the minutes of the Safe and Strong Communities Select Committee held on 16 January 2017 be confirmed and signed by the Chairman.

**43. Missing Persons**

The Select Committee considered details of the missing person's service. This service conducted independent return interviews for missing and absent children and young people aged up to 18 years residing in Staffordshire (including young people placed in Staffordshire from other local authorities (LAs)). The interview was designed to uncover information that helped children from risk of going missing again and from the risks they may have been exposed to whilst missing or from risks in their home. The information gathered during interviews was shared with the LA and the Police and supported these professionals in working with the young person to build a comprehensive picture of the reasons behind the missing episode and potential risk factors.

Members heard that under section 13 of the Children Act 2004, Staffordshire, along with its statutory partners (police, health and education) were required to have in place arrangements to ensure that all statutory functions were discharged to safeguard and promote the welfare of children. This included planning to prevent children from going missing, including assessing the risks, analysing data for patterns and trends associated with particular concerns and risks and taking proactive approaches to the reduction of missing episodes and the protection of children when they go missing. Staffordshire had

joined up arrangements with Stoke-on-Trent City Council to ensure missing processes and procedures were aligned.

In Stoke-on-Trent, Moorlands and Stafford the Brighter Futures service was commissioned to deliver services to children and young people who were at risk of child sexual exploitation, being exploited and recovering from exploitation. This service also provided independent return interviews for all children and young people who go missing or absent whether from home or care settings. Families First continued to deliver services to children in the remaining five districts through their own missing children support workers. Staffordshire was in the process of commissioning an independent child sexual exploitation and missing service across the whole county. This was currently out to tender and was expected to go live by September 2017.

The Select Committee asked how this new county wide service would interact with existing services and were informed that there would be a three month mobilisation period whilst the new contact was embedded, to ensure that it complemented systems currently in place and to ensure strong governance arrangements were also in place.

A performance and quality assurance framework had been designed, giving monthly and quarterly reports which gave insight into missing indicators and the level of need and vulnerability. Members received the quarter 1 and 2 2016/17 report and details of the key headlines from these reports. They noted that during this period Police had reported incidents of missing young people remaining stable with 925 missing incidents and 356 reported as absent. They also noted that the majority of incidents had been in the North of the County and were informed that there were more independent residential units in this part of the County which may account for the prevalence. It was also noted that improved reporting may have led to the increase.

Members were informed that whilst most young people who went missing were found the same day, 15% were not and they sought clarification on the length of time individuals were missing. In some instances this was overnight with individuals often staying with friends. Members heard of a recent incident where an individual had been missing from their foster placement for a four day period. There had been two cases where a young person had not been found and these had been two unaccompanied asylum seekers who it was believed had been trafficked.

The quarter figures had shown that for 10 individuals possible CSE was recorded as a reason for going missing. On questioning this Members heard that where a young person was vulnerable to CSE because of the individuals they were mixing with or the areas where they spent their time, possible CSE would be highlighted on their file to ensure the CSE Managers became involved in their care plan and part of the discussion around any missing episode. The figure did not reflect those individuals who had suffered CSE, rather those who were particularly vulnerable and therefore risk assessments around CSE were required. Where real concern existed, based on the risk matrix for CSE, then a multi-agency plan would be put in place to address the issues identified, which could include finding an alternative placement.

19% of young people had not received an interview during the reported quarter and Members sought clarification for this. Young people could simply choose not to engage with the interview and/or walk out. Members were reminded that one third of the

missing episodes were from young people placed in Staffordshire by other LAs, for example Birmingham, Wolverhampton and Sandwell. The young people may have been interviewed by their home authority social worker. Young people entering the care system were placed dependent on what was appropriate for their needs and the availability of appropriate placements. In some circumstances the individual was better placed outside their home County. Where young people are placed in neighbouring authorities their home authority remained responsible for their care, however the residential unit authority would be responsible for their missing person interview. There was no requirement for a LA to seek permission to place a child in residential care with them, however LAs were expected to notify the host LA of the placement. Staffordshire had developed a more detailed notification set of data which they felt would help inform host LAs more effectively. They had also written to LAs asking for the same level of detail to support any young person being placed in a Staffordshire residential unit.

**RESOLVED** – That the report be noted and the proactive measures in place to reduce missing episodes and protect children when they go missing be supported.

#### **44. Adult Social Care Market Failure Policy**

The County Council contracted for adult social care services for older people, people with long term conditions, people with a physical impairment, people with a learning disability and people with mental health needs. In line with the duties placed on the Council under the Care Act 2014, the Council leads responses to provider failure in this market. The procedure for undertaking such responses had been reviewed, with the operational processes for responding to market failure have been strengthened. The Select Committee received a copy of the revised procedure.

A summary of provider failure in the last 12 months showed eight provider failures in adult social care resulting in closure. Of these seven were in residential care affecting 140 beds with 92 service users requiring alternative provision and five failures in nursing care affecting 219 beds with 137 service users requiring alternative provision (four providers being both nursing and residential care providers). There had also been one care home closure. In addition there had been seven home care provider failure events where five or more care packages were handed back. During these events Members heard that the Council's Quality Assurance Team co-ordinated the Council's response, liaising with Clinical Commissioning Groups (CCGs), Care Quality Commission (CQC) and SSoTP who had the lead role for reviewing and sourcing alternative placements.

The Select Committee asked what lessons had been learnt from these market failure events. In most market failure instances the failure had been due to a discrete set of circumstances, with no standard failure rationale. However where lessons could be taken from the individual situations these helped to inform the market failure policy going forward.

Members queried how alternative provision was found when provider failure events occurred and in view of the home care provider failure, whether the market was currently able to offer the right provision. The strains on the market were recognised with work being undertaken to address these, although the Cabinet Member (Health, Care & Wellbeing) acknowledged that the market was not currently able to consistently offer the provision required.

In general failure was due to either quality, or finances. In cases of care quality, awareness was usually raised following a routine inspection by either the CQC or the Council or following concerns raised by service users and/or their family. In other cases providers took the view that they were unable to maintain their business model within the budget allocation and therefore informed the Council of their cessation of provision. In both instances the Council would respond by finding alternative appropriate provision.

The Select Committee noted that the Council was able to charge for the actual costs incurred of temporarily meeting the adult service users' needs by providing alternative care or support, in line with the Council's Fairer Charging policy. In line with the Care Act the Council was able to continue to charge towards the care provided, however the charge would not exceed that charged prior to the market failure event during any interim placement and would then be reviewed once a new long term placement was agreed.

Members received details of the process followed when a market provider failure occurred. They also noted the proactive work undertaken throughout this area of work, including weekly contact with providers to assess capacity and work with providers to continually improve quality.

The ageing population (which would typically require greater levels of care), reduction in real terms of the budget available to meet care needs and the increase in the cost of care presented a huge challenge. This was a problem nationally and it was necessary to try and influence both the volume and price of care. To do this there was a need to work towards preventing, reducing and delaying individuals going into residential care whilst reducing the care costs by enhancing the market place. A zone model which was outcome based was expected to enhance the home care provider market.

**RESOLVED** - That the current levels in market failure be noted and the reviewed Adult Social Care Market Failure Procedures be endorsed.

#### **45. Executive Response to Preventing the Low Level Neglect of Children in Staffordshire**

The Select Committee had set up a working group to consider low level neglect, with the focus of their work being early identification of signs of neglect in children under five and its prevention by addressing risk factors and prompting good parenting. The Working Group's final report, Preventing Low Level Neglect of Children in Staffordshire, had been considered at the Select Committee meeting of 8 June 2016. At their 8 July 2016 meeting the Cabinet Member for Children and Young People had indicated that most of the recommendations made in the report were being addressed as part of the Children, Young People and Families Transformation Programme. The Select Committee now considered the formal Executive response to the Working Group Final Report.

The Cabinet Member (Children and Young People) thanked the Working group for their timely report and informed the Select Committee that he had been happy to accept their recommendations. A directory of services had been included as an appendix to the Executive Response and Members heard that as some services were in transition this

directory would need to be updated. A place based approach to future directories would help ensure a robust set of information.

Members noted Recommendation 6, and asked whether the letter had been sent to schools. The letter had been drafted however it was awaiting information on supporting young carers, alongside links to the directory requested at Recommendation 5, as part of the wider county communications policy with schools. Work was being undertaken to engage with schools strategically rather than in an ad hoc manner so that they were able to understand the wider council plans and what was expected from them. The schools landscape had changed and become more diverse and there was a need to understand their challenges to work effectively. Those schools who had been involved with the South Staffordshire pilot projects had actively engaged and it was hoped that this work could be rolled out across all Staffordshire schools in the future.

Members were aware of the proposed new 0-19 whole system, combining the work previously undertaken from 0-5 by health visitors and by school nurses. This was a more effective way of using the resources available, with non mandatory services being targeted at the areas in most need of support, particularly around good parenting and unnecessary visits reduced. Members heard of the success of the Think2 project. New ways of supporting parents and families were being developed, including volunteer peer led work through Children Centres.

**RESOLVED** – That:

- a) the Executive response to the Select Committee’s Working Group final report on Preventing Low Level Neglect of Children in Staffordshire be noted; and
- b) that progress to date be noted and a further update be provided to the Select Committee in six month’s time.

#### **46. Staffs Safeguarding Children Board (SSCB) Annual Report 15/16**

Mr John Wood, Chairman of the Staffordshire Safeguarding Children Board (SSCB) presented his annual report to the Select Committee which outlined progress made. The Select Committee had considered their last annual report at its meeting of 14 December 2015. They now received the SSCB Annual Report 2015/16 which outlined activity by the Board during that period.

The SSBC was the key statutory mechanism that brought together representatives from each of the main agencies and professionals responsible for promoting the welfare and safety of children and young people. Members heard that since the last annual report the SSCB had made considerable progress on a wide range of objectives through effective local partnership working.

Members raised a number of queries in respect of Police activity that the Commissioner for Safety agreed to bring further information on from the Office of the Police and Crime Commissioner (OPCC), including:

- how many convictions resulted from the 108 persons arrested and processed for CSE offences in Staffordshire Force area between July 2015 and 31 March 2016;
- the capacity of the Force in respect of Operation Liberty; and
- the new domestic abuse prevention pilot Perpetrator programme funded by the OPCC.

The Select Committee noted the figures for risk assessments Staffordshire Police carried out for domestic abuse incidents. The Staffordshire MARAC (multi-agency risk assessment conference) activity figures indicated that some incidents were by repeat offenders and Members were informed that any such repeat offender would normally be in the MARAC process. Members felt it would be useful to receive a MARAC case study as an example of this process. Domestic abuse had increased, with an expectation that this would continue to rise. This was partly due to an increase in confidence in reporting such incidents and expectations of how such reports would be received. Members were aware that children growing up in households with domestic abuse often transitioned from victim to abuser as they grew into adulthood. Members were also made aware of the importance of listening to the child and including their feedback in any report addressing the issues. Members asked for details of numbers of convictions for domestic abuse, numbers that resulted in no further action and numbers still under investigation. The Commissioner for Children, Families and Community Safety agreed to provide an anonymised status report.

**RESOLVED** – That;

- a) the report be received, and
- b) MARAC case study examples be brought to a future Select Committee meeting.

#### **47. Work Programme**

The Select Committee noted that:

- this was the last formal meeting for this municipal year; and
- a workshop session had been arranged for Thursday 9 March, 10.00am, to consider the Select Committee's response to the draft Police and Crime Plan which was currently out for consultation.

**RESOLVED** – That the work programme and workshop be noted.

**Chairman**



Local Members' Interest
N/a

## **Safe and Strong Staffordshire Select Committee – 13 June 2017**

### **Work Programme Planning 2017/18**

#### **Recommendation**

1. That the Safe and Strong Staffordshire Select Committee consider and agree an initial list of priorities to form the basis of the work programme for 2017/18.

#### **Report of the Scrutiny and Support Manager**

#### **Summary**

2. The revised scrutiny structures have been designed to ensure effective accountability for the delivery against the Council's key outcomes set out in Staffordshire County Council's Strategic Plan 2014-2018. The Safe and Strong Communities Select Committee is responsible for scrutiny of:

Children and adults' safeguarding  
Community safety  
Localism

3. In developing a work programme the Committee is encouraged to identify issues that are a current priority for local people and communities and/or are a priority for the Council and partners. If a matter is a recurring issue for the people you collectively as Councillors represent then the likelihood is that it is something the Committee should spend time on. The more relevant the issue is to local communities then the greater the likelihood of engaging those communities in the scrutiny process and of producing outcomes that will be visible to those communities. Members are encouraged to raise and discuss issues that should form the basis of the work programme and review these periodically throughout the year to ensure they remain relevant and will add value to what the Council and partners are doing.

#### **Report**

#### **Remit of the Safe and Strong Staffordshire Select Committee**

4. The Committee will lead on ensuring effective accountability of safeguards in place to protect adults and children and young people whilst scrutinising the wider community safety and localism priorities. The Committee is the designated crime and disorder committee. This is distinct from the role of the Police and Crime Panel, who are responsible for scrutinising the decisions of the Police and Crime Commissioner, but to whom it may refer matters. Full details of the role of Police and Crime Panel are available here:

## Developing the Work Programme

5. This meeting is an opportunity for the Committee to begin to identify and prioritise what it wishes to scrutinise during the current municipal year. Cabinet Members and officers will be present at the meeting to deliver a presentation regarding the County Council's responsibilities in relation to safeguarding and public protection and localism. The Cabinet Members have also been invited to contribute to the discussion to highlight some of the key priorities they are focussing on this year.
6. When agreeing matters for your work programme you are encouraged to ask the following questions:
  - Is the matter of particular concern to local people? You may wish to reflect on topics raised with you when canvassing.
  - Is the issue an identified priority for the County Council or partners?
  - Does the issue relate to an area of service with a trend in weak performance? For example, has this issue been identified by external auditors or inspectors?
  - What difference could scrutiny make?
  - What would happen if you did not look at this issue?

## Matters Arising from Last Year's Work Programme

7. The Committee met nine times during the last municipal year. The following matters were scrutinised and it was agreed to scrutinise them again this year. Members are asked to consider if they wish to take these matters forward into their Work Programme.

**Child Sexual Exploitation.** A key focus on previous year's Work Programmes has been scrutiny of child sexual exploitation. The Committee has been working closely with Stoke City Council on this matter and the Chair has attended the Children and Young People's Overview and Scrutiny Committee at Stoke City Council, and this arrangement has been reciprocated. It was agreed by the predecessor Committee to continue to scrutinise this matter on a six monthly basis.

**Modern Slavery.** The Committee received an initial report on 6 March 2016 and a further update on 12 December 2016. Members requested that details of the number of modern slavery prosecutions be forwarded to the Committee; b) post the January Task and Finish Group meeting the action plan timescales be shared with the Select Committee, with details of the roles and responsibilities of contributors; and c) the Select Committee receive regular updates on the number of reported cases and prosecutions in relation to modern slavery.

**Deprivation of Liberty Safeguards (DoLS).** Members considered this item on 9 November 2016. Members were told that the anticipated backlog of referrals should

be cleared by June/July 2017. The Committee agreed to monitor and review this matter.

**An update on Executive Response to Review on Low Level Neglect.** Last year the Committee completed a scrutiny review of Low Level Neglect and reported their findings to the Cabinet Member who provided the Committee with an initial verbal response on 8 July 2016 and then written response on 6 March 2017. It was agreed to monitor the action plan on a six monthly exemption basis until all recommendations had been completed.

**Adult Social Care Peer Review – Findings and Action Planning.** The Chairman and Councillor Mark Olszewski met with members of the Peer Review Team on 10 February. There has been no formal presentation to the Committee of the Peer Review Team's findings. Members may wish to consider how to deal with this matter.

A draft Work Programme is attached as Appendix 1 to this report.

### **Matters arising on Forward Plan of Key Decisions**

8. A decision is due to be taken by Cabinet on 21 June on the **Children's and Families System Transformation (Cabinet Member for Children and Young People (Mark Sutton))** - Agreement to proposals for changes to working practices across the children and families system. The Committee received an initial report on the Transformation Programme on 8 June and then updates on the pilot projects on 8 July 2016 and 16 January 2017.

### **Recurring Work Programme Items**

**Complaints and Representations Annual Report – Children's Services.** Children's services are required to submit an annual report on complaints and representations to the relevant County Council Committee. Trends in complaints are used to inform the Select Committee's work programme.

**Complaints and Representations Annual Report – Adults' Services.** There is not a statutory obligation for Adults' Services to submit a report to a County Council Committee. However, the 'safeguarding' scrutiny committee has scrutinised this report on an annual basis. Trends in complaints are used to inform the Select Committee's work programme.

**Annual Report of the Staffordshire and Stoke-on-Trent Safeguarding Vulnerable Adults' Partnership.** The Committee has received this report on an annual basis for comment. Last year this resulted in the Chairman writing to the Leader of the Council requesting additional resources for adult safeguarding.

**Staffordshire Safeguarding Children Board Annual Report.** The Committee has received this report on an annual basis for comment.

**Outcomes from inspections.** Adults and children's services are subject to a programme of announced/unannounced inspections throughout the year. The Committee will be updated on the outcomes from inspections and Members may be required to contribute to them.

**Meeting with the Police and Crime Commissioner.** The Committee has the opportunity to scrutinise the work of the Commissioner specifically in regard to community safety. The Chairman is copied into the agenda and minutes of the Police and Crime Panel and every effort is made to ensure that the Committee is not duplicating the work of the Panel.

### **Training and development**

9. Member and Democratic Services ran two induction sessions on an Introduction to Overview and Scrutiny on 30 May and 1 June 2017. Further training and development sessions will be run for Members as required. Members are invited to make any suggestions for development to the Chair, Scrutiny and Support Manager or Lynne Coates, Member Development and ICT Officer.

### **Method of Scrutiny**

10. Once Members have identified the matters they wish to scrutinise, consideration needs to be given to the most appropriate timing and method of scrutiny for that issue. Members may wish to:
  - consider an item at a single meeting;
  - consider an item over a series of meetings;
  - allocate the work to a small group of Members to look at over a period of 2-3 months; or undertake an inquiry day
  - Undertake joint scrutiny with members of another Select Committee.
11. The choice of method will depend in part on the scope of the matter, capacity and the opportunity for locality working and community engagement in the review. Experience suggests that single issue meetings and small task groups tend to deliver better recommendations and outcomes, than having a lengthy agenda item at scheduled committee meetings. A scoping report will be produced for new items that Members wish to consider. This will contain background research on the matter and will assist Members in decide how to take the proposal to scrutinise forward.
12. Members can request more information on a subject to assist them in deciding whether or not additional scrutiny is required. A Briefing Note is requested and circulated to Members in advance of the meeting and then Members are asked if they consider additional scrutiny is required.

### **All Party Member Groups**

13. The County Council has agreed to establish All Member Party Groups. These groups will be tasked with supporting the Council's long term policy ambitions putting forward proposals of how public services in Staffordshire could address community issues that will arise over the medium to long term. There will be four All Party Member Groups focussed around Innovation; Improvement; Community and External Relationships. They will be chaired by Cabinet Support Members.

## **Reviewing the Work Programme**

14. There will be an opportunity to review the work programme at every Committee meeting. Members are encouraged to raise issues at any point during the year and this can be done by:
  - completing the proposal form for work programme items (on line or in hard copy);
  - talking to the Chair/Vice Chair and Scrutiny and Support Team;
  - raising items under the 'Work Programme' item on the meeting agenda.
15. In developing a work programme, Members do not need to set in stone the work programme for a full year. It is important to plan items for the next two to three meetings. Time needs to be allowed for officers to prepare reports and for the Cabinet Member(s), officers and witnesses to diary their attendance at meetings. It is possible that new issues may arise that need to be given priority; hence it is advisable to review the work programme quarterly and treat it as a dynamic document. This way the Committee will be better able to respond to community concerns as and when they arise.

## **Link to Strategic Plan**

16. The remits of the Council's Select Committees link to the strategic priorities set out in the County Council Strategic Plan 2014-18. Work programmes should link to community priorities or strategic outcomes if they are to deliver noticeable outcomes for local communities and the organisation.

## **Link to Other Overview and Scrutiny Activity**

17. Select Committees are encouraged to identify whether any of the issues for their work programmes are 'cross cutting' and would benefit from joint working.

## **Equalities and Legal Implications**

18. The County Council has a responsibility to undertake adequate Equality Impact Assessments to ensure services do not have a negative impact on any one section of the community and the scrutiny committees have a role in ensuring that this responsibility is fulfilled, particularly in regard to health impact. Scrutiny as a function must also comply with the relevant legislation. When considering work programme items, especially when undertaking reviews of policy, the scrutiny committees must always consider whether their recommendations may impact differently on various individuals/sections of the community.
19. The Select Committees will be updated as necessary on any matters affecting their operation that relate to legislation, regulations, and the County Council's Constitution.

## **Resource and Value for Money Implications**

20. Work programmes which are effectively prioritised will ensure that scrutiny activity is focused where it can be of greatest benefit.

## **Risk Implications**

21. The key aspects of risk management in regard to scrutiny work programmes are:

- ensuring that there are clear outcomes from the scrutiny process that impact positively upon the people and communities of Staffordshire and link to corporate priorities; and
- that there is adequate capacity for the Select Committees to complete the work that has been agreed.

## **Climate Change Implications**

22. The Committee will need to consider the implications for climate change of any recommendations it makes in relation to those issues included on the work programme. The Committee should also consider the implications of the scrutiny methods it decides to utilise – for example, travelling for best practice visits.

## **Contact Officer**

Name: Tina Gould, Scrutiny and Support Manager  
Telephone No.: 01785 276148  
Address/e-mail: tina.gould@staffordshire.gov.uk

## **Appendices/Background papers**

Appendix 1 - Draft Work Programme



## **WORK PROGRAMME (draft)**

### **Safe and Strong Communities Select Committee 2017/18**

This document sets out the work programme for the Safe and Strong Communities Select Committee for 2017/18. The Safe and Strong Communities Select Committee is responsible for scrutinising: children and adults' safeguarding; community safety and Localism. The Council has three priority outcomes. This Committee is aligned to the outcome: The people of Staffordshire will feel safer, happier and more supported in and by their community.

We review our work programme at every meeting. Sometimes we change it - if something comes up during the year that we think we should investigate as a priority. Our work results in recommendations for the County Council and other organisations about how what they do can be improved, for the benefit of the people and communities of Staffordshire.

#### **Councillor John Francis**

Chairman of the Safe and Strong Communities Select Committee

If you would like to know more about our work programme, please get in touch with Tina Gould, Scrutiny and Support Manager on 01785 276148 or by emailing [tina.gould@staffordshire.gov.uk](mailto:tina.gould@staffordshire.gov.uk)

#### **Membership – County Councillors 2017-18**

John Francis (Chairman)  
 Conor Wileman (Vice Chairman)  
 Syed Hussain  
 Trevor Johnson  
 Jason Jones  
 Natasha Pullen  
 Kyle Robinson  
 Paul Snape  
 Victoria Wilson  
 Mike Worthington

#### **Calendar of Committee Meetings 2017-2018**

13 June 2017 at 2.00 p.m.
13 July 2017 at 10.00 a.m.
4 September 2017 at 10.00 a.m.
9 November 2017 at 10.00 a.m.
11 December 2017 at 2.00 p.m.
15 January 2018 at 10.00 a.m.
5 March 2018 at 10.00 a.m.

Meetings usually take place in the Oak Room in County Buildings.

<b>Last year's Work Programme (completed items shaded)</b>				
<b>Date of meeting</b>	<b>Item</b>	<b>Link to Council's Commissioning Plans</b>	<b>Details</b>	<b>Action/Outcome</b>
<b>Wed 8 June 2016 - 2pm</b>	<b>Low Level Neglect Working Group Feedback</b> Councillor David Williams	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	This will be an opportunity for the Working Group to share their findings and recommendations with the Select Committee.	The report was endorsed by the Committee and submitted to the Cabinet Members for response.
	<b>Children, Young People and Families Transformation Programme</b> Cabinet Member: Mark Sutton Officer: Mick Harrison	<b>Resilient Communities Living Well Best Start Ready for Life Enjoying Life</b>	This report follows on from the information presented in October 2015 on Commissioning for better outcomes for children, young people and families.	The Children's Transformation Programme was discussed. More detail would be provided regarding the pilot programmes to the Committee in July 2016.
	<b>Update on work to address child sexual exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan and information regarding Revenge Porn &amp; Sexting</b> Cabinet Member: Mark Sutton Officer: Mick Harrison	<b>Resilient Communities</b> Build a joint approach to crime and addressing the causes of crime. Enable people to access appropriate intervention at the right time. Ensure effective safeguarding for the most vulnerable in our communities	This item is considered on a biannual basis. At the Triangulation meeting in May 2016 the work undertaken to address revenge porn and sexting was queried.	It was confirmed that Staffordshire Safeguarding Children Board was undertaking an audit of schools and that the findings of this audit could be shared with the Committee. The Vice Chairman had written to the Leader of the Council re Chelsea's Choice funding. The number of referrals to CSE Panels was increasing as they had shown to be useful. There had not been appropriate or sufficient interest from providers to commission bespoke support service. Members sought reassurances regarding licensing practices in the District and Boroughs and it was confirmed that South Staffordshire District Council had invited auditors in to assess the process.



Page 15	<b>Fri 8 July 2016 - 10am</b> <b>Youth and Community Service update</b> Cabinet Member: Mark Sutton Officer: Paul Woodcock	<b>Living Well</b> <b>Enjoying Life</b> <b>Resilient Communities</b>	The Committee last considered this item in July 2015.	<ul style="list-style-type: none"> <li>The District Commissioning Leads share more information about local funding at Member Meetings.</li> <li>More information about the Liberty Staffordshire Community Interest Company be shared with Councillor Finn.</li> </ul>
	<b>C,Y &amp;Fs Transformation Programme – Overview of Programmes including the Vision Pilot</b> Cabinet Member: Mark Sutton Officer: Janene Cox/ Barbara Hine	<b>Resilient Communities</b> Living Well Best Start Ready for Life Enjoying Life	This report will follow on from the Overview of the Children Young People and Families Transformation Programme presented in June 2016. There are a number of pilots that are being initiated by partners across Staffordshire to explore the delivery of different aspects of the Family System model.	The names of schools involved in the pilots will be circulated to the Committee and an update will be brought to in December 2016.
	<b>New: Verbal Cabinet Response: Preventing the Low Level Neglect of Children in Staffordshire</b> Cabinet Member: Mark Sutton Officer: Mick Harrison	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	The Working Group's report was endorsed by the Committee at the 8 June Committee meeting and an Executive Response to the recommendations requested in 3 months time. This verbal update will be followed by a formal response in September.	The Select Committee were informed that a full written response to the recommendations would be presented to the September Select Committee meeting.
<b>Mon 5 Sept 2016 - 10am</b> <b>Update from Staffordshire Police and Crime Commissioner</b> P&CC: Matthew Ellis	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities. Build a joint approach to addressing crime and the causes of crime.	The Committee has a responsibility to hold the Police and Crime Commissioner to account for safety issues. The Cabinet Member for Health, Care and Wellbeing had suggested that the Committee scrutinise how successful diversion schemes had been. Responses to modern slavery, honour crime and the protection of those who are vulnerable and supporting victims may also be of interest. At the December 2015 meeting it was agreed that the Police and Crime Commissioner be invited to attend a future meeting and that Members submit lines of inquiry in advance of this	Discussion centred around the PCC's safeguarding role. Key areas of inquiry being around: <ul style="list-style-type: none"> <li>Visible policing;</li> <li>Rises in violent crime including hate crime since Brexit;</li> <li>Protection of the most vulnerable within the community;</li> <li>Investigative policing hubs;</li> <li>The use of police cells as places of safety;</li> <li>Potential risks around sex offenders released from Stafford Prison;</li> <li>The current and future relationship between the Fire and Police Services; and</li> <li>Access to local crime statistics</li> </ul>	

Wed 9 Nov 2016 - 2pm	<b>Deprivation of Liberty Safeguards: update on the impact of central government cuts on assessments.</b> Cabinet Member: Alan White Officer: Peter Hampton	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities.	This item was suggested at the Triangulation Meeting in May 2016.	The Select Committee requested a report to their January meeting highlighting the implications of the White Paper and addressing their continued concerns around: <ul style="list-style-type: none"> <li>• <b>the anticipated elimination timescale of June/July 2018 for high priority backlog;</b></li> <li>• the budgetary overspend; and</li> <li>• how to address the medium and low level referrals.</li> </ul>
	<b>Customer Feedback &amp; Complaints Adult Social Care Annual Report 15/16</b> Cabinet Member: Alan White Officer: Kate Bullivant	<b>Well Run Council</b>	Adults' Services have a statutory obligation to submit the Annual Report on complaints and representations	The Select Committee commended the Customer Complaints and Feedback Manager on the thoroughness of the report. They have requested detail on: <ul style="list-style-type: none"> <li>• timescales for implementation of "learning actions", and</li> <li>• comparative data for children's services from those authorities considered by the DfE to be comparators for Staffordshire</li> </ul>
	<b>Customer Feedback &amp; Complaints - Children's Social Care Annual Report 15/16</b> Cabinet Members: Mark Sutton Officer: Kate Bullivant	<b>Well Run Council</b>	Children's Services are required to submit an Annual Report on complaints and representations to the relevant County Council Committee.	Members also suggested that where an investigation had not been completed, this should be recorded as "ongoing" rather than "outcome not known".
	<b>Staffordshire and Stoke-on-Trent Adult Safeguarding Partnership Board 2015-16 Annual Report</b> Cabinet Member: Alan White Independent Chair: John Wood	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our		The Select Committee had continued concerns over the limitations of Care Director. They agreed to raise these with the Corporate Review Committee, suggesting that the Committee consider a review of IT systems to highlight concerns and corporately address these.
Mon 12 Dec 2016 - 10am	<b>Confidential HR Update</b> Cabinet Member: Alan White Officer: Liz Kealy/Mick Harrison/Deborah Ramsdale	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our	Item requested by Shadow Cabinet Member for Safe and Strong Communities in November 2016.	Members requested consideration be given to when and how the Select Committee should be informed of any such issues and that governance arrangements should be amended to address this.
	<b>Transforming Care Partnerships – Adults Safeguarding Implications</b>	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our	This item was suggested at the Triangulation Meeting in May 2016.	The Select Committee raised concerns around the reliability of CCG funding, the quality of care providers and the stigma and discrimination and asked that their concerns influence the

Page 17	(previously referred to as "Quality of Care in Adult Residential Care Homes") Cabinet Member :Mark Sutton Officer: Nichola Glover-Edge			Programme of transforming care and be considered during the re-tendering process of domiciliary care packages.
	<b>Progress with the Children and Families Transformation Programme</b> Cabinet Member: Mark Sutton Officer: Mick Harrison		This report will follow on from the information presented in June/July 2016.	The Select Committee congratulated officers on the success of the Partnership programme so far and will receive progress reports on the individual projects to their January 2017 meeting.
	<b>Modern Slavery</b> Officer: Mick Harrison Tim Martin and Lindon Evans, Staffordshire Police	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	It was agreed at the April 2016 meeting that an update on Modern Day Slavery would be shared with the Committee in July 2016. However it was suggested by officers in June 2016 that an update in December would be more timely.	The Committee congratulated Officers on their thorough report and supported the progress made to date in relation to tackling modern slavery. They also asked that: <ul style="list-style-type: none"> <li>• they receive details of the number of modern slavery prosecutions;</li> <li>• post the January Task and Finish Group meeting the action plan timescales be shared with the Select Committee; and</li> <li>• to receive regular updates on the number of reported cases and prosecutions in relation to modern slavery.</li> </ul>
<b>Mon 16 January 2017 – 10 am</b>	<b>Update on work to address child sexual exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan and information regarding Revenge Porn &amp; Sexting</b> Cabinet Member: Mark Sutton Officer: Mick Harrison	<b>Resilient Communities</b> Build a joint approach to crime and addressing the causes of crime. Enable people to access appropriate intervention at the right time. Ensure effective safeguarding for the most vulnerable in our communities	This item is considered on a biannual basis. This issue was last considered on 8 June 2016.	The Select Committee endorsed the approach to the pilots and asked that: <ul style="list-style-type: none"> <li>• pilots work across communities rather than districts, particularly when considering stretching the area of the pilot;</li> <li>• data collection is thorough, consistent and meaningful from partner organisations; and</li> <li>• a progress report be brought to the Committee in six months and specific data included to show any progress made.</li> </ul>
	<b>Children and Families Transformation Programme Pilot projects</b> Cabinet Member: Mark Sutton	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right	Following the 12 December meeting Members requested details of developments with the projects.	The Select Committee welcomed this report and asked for their next six monthly update to focus on the work of the CCGs.  They also agreed that the Chairman should write

	Officer: Mick Harrison	time.		to the appropriate Government Minister requesting consideration of a public broadcast campaign to raise awareness of CSE issues amongst the general public. (This action has been completed).	
Page 18	<b>6 March 2017 10.00 am</b>	<b>Adult Social Care Market Failure Policy</b> Cabinet Member: Alan White Officer: Andrew Jepp	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Build a joint approach to addressing crime and the causes of crime.	Requested at the 12 December meeting.	The Committee noted the current levels in market failure and endorsed the Adult Social Care Market Failure Policy.
		<b>Missing Persons</b> Cabinet Member: Mark Sutton & Alan White Officer: Mick Harrison	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Build a joint approach to addressing crime and the causes of crime.	Requested at the 12 December meeting.	The Committee noted the report and supported the proactive measures to reduce missing episodes and protect children when they go missing.
		<b>Cabinet Response: Preventing the Low Level Neglect of Children in Staffordshire</b> Cabinet Member: Mark Sutton Officer: Mick Harrison	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	This item is the formal response to the Working Group's recommendations	The Committee noted the Executive response to the Select Committee's Working Group final report on Preventing Low Level Neglect of Children in Staffordshire and progress made to date and asked for a further update in six months' time (September 2017).
		<b>Staffs Safeguarding Children Board (SSCB) Annual Report 15/16</b> Cabinet Member: Mark Sutton Independent Chair: John Wood	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Build a joint approach to addressing crime and the causes of crime.	SSCB is a statutory inter-agency forum for agreeing how different services and professional groups should co-operate to safeguard children throughout Staffordshire and for making sure that arrangements work effectively to promote better outcomes. The 2014/15 report was considered in December 2015.	The Committee noted the report and asked that MARAC case study examples be brought to a future Select Committee meeting.
	<b>2017/18 Items carried forward</b>	<b>Child Sexual Exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan and information regarding Revenge Porn &amp; Sexting</b> Cabinet Member: Gill Heath Officer: Mick Harrison	<b>Resilient Communities</b> Ensure effective safeguarding for the most vulnerable in our communities Enable people to access the appropriate intervention at the right time.	The Committee has requested a six monthly update on this issue. The Chair of the Children and Young People's Overview and Scrutiny Committee at Stoke City Council has been invited to attend this meeting and this arrangement is reciprocated. <b>Report due July 2017.</b>	

	<p><b>Deprivation of Liberty Safeguards</b>                  Cabinet Member: Alan White                  Officer: Peter Hampton</p>	<p><b>Resilient Communities</b>                  Ensure effective safeguarding for the most vulnerable in our communities.</p>	<p>At its meeting on 9 November 2016 Members were told that the anticipated backlog of referrals should be cleared by June/July 2017. The Committee should monitor and review this matter.</p>	
	<p><b>Modern Slavery</b>                  Cabinet Member: Gill Heath                  Officer: Mick Harrison and Becky Murphy</p>	<p><b>Resilient Communities</b>                  Ensure effective safeguarding for the most vulnerable in our communities                  Enable people to access the appropriate intervention at the right time.</p>	<p>At the 12 December meeting Members requested a further report giving progress on the Task and Finish action plan following their January meeting. Following this meeting there was no significant developments to report and this item has therefore been deferred for consideration in the new municipal year.</p>	
	<p><b>Cabinet Response: Preventing Low Level Neglect of Children in Staffordshire</b></p>	<p><b>Resilient Communities</b>                  Ensure effective safeguarding for the most vulnerable in our communities</p>	<p>The Committee received an initial response to the recommendations contained within its Working Group report on Low Level Neglect on 6 March 2017. It was agreed to follow up outstanding actions in 6 months' time. <b>Report due September 2017.</b></p>	

